

## Barra February message draft

Hi everyone,

As we look at the year ahead, much of my focus is on finalising and moving forward with our Directorate Plan. This plan will serve as a roadmap as we continue to strengthen our services and work together to support the wider University community across the estate.

This is an important piece of work that is building on everything learned during our Listening Exercise last year and will guide us in delivering a stronger relationship to those we serve, collaborate, and partner with.

Alongside this, we're looking closely at the Estates website and working towards improvements that modernise it, ultimately ensuring it better serves our colleagues and partners.

I'm also looking forward to the Estates & Facilities Outstanding Achievement Awards on Friday, 6 March. It's always a fantastic opportunity to recognise the remarkable work happening across our teams, and I'm excited to celebrate those achievements together.

Thank you for your continued hard work and commitment – I hope everyone has a great month ahead.

Thanks,

Barra