

References

- You'll be asked to provide an up-to-date reference from someone familiar with your professional experience. In most cases, this should be someone in a management role at your current or most recent employer.
- There is no fixed format, however your reference must be current, on letter headed paper, or at very least officially stamped, and addressed to 'Equity and Merit Scholarships at The University of Manchester'.
- Your reference needs to be written in English.
- The reference does not need to be sent confidentially and must be attached to your application when you submit online.
- References must not contain any false, misleading, or partial information and you must not write a reference yourself.
- Be sure to request your reference early.
- Example reference:

The image shows a sample reference letter template with several red boxes and arrows pointing to specific areas:

- Header/Letterhead:** Points to the top right section containing contact information for INSIGHT CONSULTING GROUP, including phone numbers, email, and website.
- Addressed to:** Points to the line "EQUITY AND MERIT SCHOLARSHIPS AT THE UNIVERSITY OF MANCHESTER".
- Don't forget to put the date!**: Points to the date "1st August 2025".
- Signed:** Points to the signature line at the bottom, which includes a signature and the text "EN... DA, Msc, BSc Civ Eng, S.Reng Managing director".

The template also includes a "OUR SERVICES" section on the right, a "RECOMMENDATION LETTER FOR" section in the center, and a "For more information, please do not hesitate to contact me." line above the signature.