# Fundamentals of Management Accounting BMAN 10632

**Credit rating 10** 

Unit coordinator: Sung Hwan Chai

## Alliance Manchester Business School

Undergraduate

## Level 1

#### Course unit overview

Topics studied are as follows:

- Introduction to management accounting and cost concepts
- Cost-Volume-Profit Analysis
- Relevant Costing and Marginal Analysis for decision making
- Full Costing
- Budgeting and Control
- Strategic Management Accounting

#### Aims

This course unit aims to give students an understanding of the fundamental principles and concepts involved in management accounting from the perspective of business decision makers rather than accounting specialists. It aims to introduce techniques of how to produce useful information, how to analyse that information to help a business plan and control its activities, and to assist in making informed decisions in various commercial circumstances.

## Learning outcomes

At the end of this module, you should be able to:

- Explain and discuss the differences between financial accounting and management accounting. Discuss the types of decisions where management accounting can provide useful information.
- Analyse cost behaviour in relation to output; calculate break-even point, target profit and margin of safety. Apply marginal analysis and relevant costing technique to make a variety of short-term business decisions.
- Calculate and analyse the full cost using the traditional and activity-based costing approaches.
- Explain the interlinking of various budgets within a business by preparing budgets, conducting basic variance analysis and evaluating the role of budgets for performance evaluation.
- Critically evaluate non-financial information for different types of industries and scenarios and use this information to evaluate performance and make informed business decisions.

## Teaching and learning methods

Methods of delivery - lectures and workshops.

Lecture hours: 20 hours

Workshops: 1 hour per week for 5 weeks.

Independent study: 75 hours

Total study hours: 100 hours split between lectures, workshops, self-study and preparation for classes and examinations.

Note: Independent study includes reading, preparation for classes, homework and completion of practice guizzes and preparation for exam

#### **Informal Contact Methods**

- 1. Office Hours
- 2. Online Learning Activities (discussions, self-assessment questions)

## **Employability Skills**

At the end of the course students should have acquired various employability skills including wider business awareness, ability to interpret financial and non-financial information, and understanding key accounting concepts. Students will also acquire team working, problem solving, decision making, time management, and analytical skills to interpret accounting information in order to make both short term and long term business decisions. These skills will help students to succeed in psychometric testing and assessment centre to secure graduate jobs.

#### **Assessment methods**

100% closed-book examination in the summer period. Duration 1.5 hours.

### Feedback methods

- Informal advice and discussion during a lecture, or workshop.
- Online exercises and practice quizzes delivered through the Blackboard course space.
- Responses to students' emails and questions from a member of staff.
- Feedback provided via the online discussion forum.
- Written and/or verbal comments on practical/worked exercises.
- Generic feedback posted on Blackboard regarding overall examination performance.

# Requisites

BMAN10621A	Fundamentals of Financial Reporting A	Pre-Requisite	Compulsory
BMAN10621B	Fundamentals of Financial Reporting B	Pre-Requisite	Compulsory

Pre-requisite course units have to be passed by 40% or above at the first attempt unless a higher percentage is indicated within this course outline. If the pre-requisite unit is defined as a compulsory course unit within your programme of study (Maths with Finance, IBFE, Accounting, BA Econ pathways for example) then progression onto the dependent unit is permitted as long as you have gained the appropriate amount of credit to progress on to the following year of your registered undergraduate programme.

Pre-requisites: BMAN10621(A) or BMAN10621(B) Fundamentals of Financial Reporting

## Recommended reading

## **Core Text Book**

Drury, C. & Tayles, M. (2021) Management Accounting for Business. Cengage. 8<sup>th</sup> edition. ISBN 978-1-4737-7880-1

# **Supplementary Text Book**

Atrill and McLaney 'Management Accounting for Decision Makers', Pearson. 8 Edition ISBN 978-1-292-07243-2

## Scheduled activity hours

Assessment written exam	1.5
Lectures	20
Workshops	5

**Independent study hours** 75 hours

## **Additional notes**

Other Teaching Staff: TBC

Pre-requisite course units have to be passed by 40% or above at the first attempt unless a higher percentage is indicated within this course outline. If the pre-requisite unit is defined as a compulsory course unit within your programme of study (Maths with Finance, IBFE, Accounting, BA Econ pathways for example) then progression onto the dependent unit is permitted as long as you have gained the appropriate amount of credit to progress on to the following year of your registered undergraduate programme.

Pre-requisites: BMAN10621(A) or BMAN10621(B) Fundamentals of Financial Reporting

Co-requisites: None

Dependent course units: BMAN21040 Intermediate Management Accounting Programme Restrictions: BMAN10632 Fundamentals of Management Accounting is designed to be a self-contained introduction to management accounting for those students who are not specialists in accounting and is available as a free choice option to students who have received prior agreement from their registering School.

This course is NOT available to students on the following programmes BA (Econ) Accounting and Finance, Finance, Finance and Economics, BA International Business, Finance and Economics and BSc Accounting, who must take BMAN10512 Introduction to Management Accounting instead.

BMAN10632 is available to study abroad and exchange students admitted through the University of Manchester International Programmes Office.

**Timetable**<a href="https://ughandbook.portals.mbs.ac.uk/Non-AllianceMBSstudents/Teachingtimetables.aspx">https://ughandbook.portals.mbs.ac.uk/Non-AllianceMBSstudents/Teachingtimetables.aspx</a>

For Academic Year: 2022-23

Updated: **Approved by:**