



# My Route to Research Project Management (health & social care)

- Undergraduate degree - Psychology
- Research Assistant
- Clinical Trial Co-ordinator
- Trial Manager
- ProjectManager/Senior Project Manager

# Top Tips

- Managing people and relationships
  - Key Stakeholders
  - Manage Expectations
  - Regular updates
- Planning
  - Clear aims and objectives
  - Key deliverables/milestones
  - Project resources (staff & money)
- Regulations and governance – specific to health research
  - Ethics
  - Data protection
  - Other



# Training Opportunities

- Edinburgh Clinical Trial Management Course
- MSc Clinical Trials/Trial Mgmt/Clinical Research
  - LSHTM
  - UCL
  - Oxford
  - Sheffield etc
- UKTMN Project Mgmt for Trial Managers
- Skills for Monitoring Non-Commercial Clinical Trials
- Good Clinical Practice
- Other research-specific courses (NIHR CRN)
- Other project management courses, e.g. Researchers into Management, PRINCE2, Agile etc.

# Useful Links

- Health Research Authority (HRA) <http://www.hra.nhs.uk/>
- National Institute for Health Research (NIHR) <http://www.nihr.ac.uk/>
- NIHR Clinical Research Network <https://www.crn.nihr.ac.uk/>
- Medical Research Council (MRC) <http://www.mrc.ac.uk/>
- Medicines and Healthcare Products Regulatory Agency (MHRA) [www.gov.uk/mhra](http://www.gov.uk/mhra)
- Clinical Trials Toolkit <http://www.ct-toolkit.ac.uk/>
- UK Trial Managers' Network (UK TMN) <http://www.tmn.ac.uk/>
- Manchester Clinical Trials Unit (CTU) <https://www.bmh.manchester.ac.uk/manchester-ctu/>
- Health Innovation Manchester (HInM) <https://www.healthinnovationmanchester.com/>

# Paul Oates

Programme Management Office –  
Manage projects and coordinate  
change across the University

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# The Programme Management Office

- Developing a single view of change across the university and ensuring that it is deliverable.
- Managing specific projects across the university.
- University change plan is evolving.
  - Regulatory requirements.
  - Financial pressures.
  - Evolving market.

# Examples of Projects that the PMO is project managing:

- Distance Learning
- Procurement Changes
- PDR Roll-out
- Employee Life-cycle
- Research Life-cycle
- Presidential Fellows

# My Route to Project Management

- Small Business Improvement Projects
- European Operational Restructuring
- Systems Implementations and Optimisation

# Common Themes

- It's always about the stakeholders – a project manager works with them to identify what needs to be done and helps them to achieve it.
- Good (clear) governance and planning is always helpful.
- Managing risks and issues is critical to success.

# Methodology

- PRINCE 2 is rarely implemented in its pure form.
- AGILE is evolving and has merits – relies on being able to deliver value incrementally.
- Most projects will follow a lifecycle but will customise the process based on their needs.

Concept

Definition

Implementa  
tion

Transition /  
Close

# Managing Projects in HE

- Project definition is important but hard.
- Very consultative environment but quite hierarchical – achieving consensus is not always possible.
- Project management roles are not well understood.
- .....

# Useful links

- PMO project tools - <http://www.staffnet.manchester.ac.uk/staff-learning-and-development/pss-library-and-cultural-institutions/practical-skills-and-knowledge/project-management/>
- Change Management Essentials - <https://www.staffnet.manchester.ac.uk/staff-learning-and-development/pss-library-and-cultural-institutions/practical-skills-and-knowledge/change-management/>
- Association for Project Management <https://www.apm.org.uk/>
- Project Management Institute <https://www.pmi.org/>
- Agile Business Consortium <https://www.agilebusiness.org/>