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Paul Oates

Programme Management Office –
Manage projects and coordinate
change across the University

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**Examples of Projects that
the PMO is involved in:**

- Distance Learning
- Procurement Changes
- PDR Roll-out
- Employee Life-cycle
- Research Life-cycle
- Presidential Fellows

My Route to Project Management

- Small Business Improvement Projects
- European Operational Restructuring
- Systems Implementations and Optimisation

Common Themes

- It's always about the stakeholders – a project manager works with them to identify what needs to be done and helps them to achieve it.
- Good (clear) governance and planning is always helpful.
- Managing risks and issues is critical.

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Methodology

- I have never worked on a project that relied on PRINCE 2 in its pure form.
- AGILE is popular and appears to have merits – but beware jumping on the fashion bandwagon.
- Most projects will follow a lifecycle but will customise the process based on their needs.

| Concept | Definition | Implementation | Transition / Close |

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Managing Projects in HE

- Project definition is important but hard.
- Very consultative environment but quite hierarchical.
- Project management roles are not well understood.
- …….

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Useful links

- PMO project tools - http://www.staffnet.manchester.ac.uk/staff-learning-and-development/pss-library-and-cultural-institutions/practical-skills-and-knowledge/project-management/
- Association for Project Management https://www.apm.org.uk/
- Project Management Institute https://www.pmi.org/
- Agile Business Consortium https://www.agilebusiness.org/