## Workshop: Influencing Public Policy

**Presenters:** 

- Dave Richards Professor of Public Policy, University of Manchester.
- Dr Caroline Kenny social science adviser in the UK Parliamentary Office of Science and Technology (POST) & Daniel Slade, PGR, Univ of Liverpool.
- Dr. Robin James, Commons Clerk of the Joint Committee on Human Rights.

## PGR's & Pathways to Influencing Public Policy

Dave Richards, Professor of Public Policy, University of Manchester



# That Was Then...This is Now: Policy & Impact IN A CHANGING WORLD

- When the Butler met the Major [1992]: ESRC Whitehall Programme (1994-1999) opening up the black box.
- Last 2 decades, sea change in engagement/impact with 'private world of W/W'

## Why?

Legitimacy - search for 'comprehensive rationality', 'political legitimacy' etc.in complex governance world created new dependencies between policy makers and social sciences [but i a competitive environment –consultancies, think-tanks etc.]

## **Timeline of Change:**

- 1980s Whitehall's monopoly on policy advice eroding
- Late '90s 'evidence-based policy making' (EBPM)
- 2010s 'What Works': 'supports government to make policy in a fundamentally different way: deliberately testing variations in approach, vigorously evaluating, and stopping things that don't work' [Cabinet Office]
- Whitehall needs you! CSW (2016) article policy-makers still unclear where to turn to for evidence!
- But also unforeseen and unintended consequences more doors now open, but we may knock too often 'the fatigue of academic overload'!

Impact and Transmission: Westminster and Whitehall

## **Getting W/W Elites to Engage with your Research**

- How you start can influence impact! R.I. generation seek-out support of key stakeholders. Can then be drawn on at output/impact stage!
- Build relationships elites operate in a networked environment – can't be ignored, but can be utilised e.g. make contacts [local M.P., 'practitioner' Hon. Fellows etc.]
- Transmission 'triple writing' [Flinders], blogging, tweeting, broadcasting, podcasts, etc.
- Language is there a problem with disciplinary jargon and impact? [re. Peter Riddell, Tony Wright and Orwell's 'Politics and the English Language' argument etc.]. CLEAR ENGLISH = CLEAR THINKING
- Thinks-Tanks [aren't just a threat], can also present opportunities through partnerships.
- Keep informed know what's happening 'live issues'

# **Select Committees - an Impact pathway**

## A] SELECT COMMITTEES - THE LADDER OF ENGAGEMENT/IMPACT

Step 1: Written Evidence – what's stopping you?

Step 2: From Written Evidence to Oral Evidence: written contributions often lead to invitation to make oral contribution. More you submit written evidence, more you enhance likelihood as invited witness.

Step 3: From Oral Evidence to Select Ctte Special Adviser: more you make regular contributions, increases potential to become a Special Adviser.

Look out for when these opportunities are advertised and apply

#### **B] Some Thoughts on Select Ctts. and Impact:**

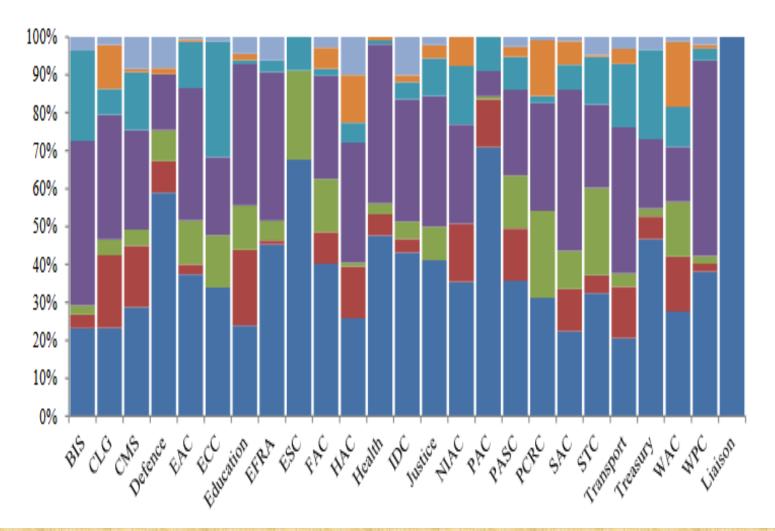
- Giving evidence puts you on the W/W radar and can lead to other impact opportunities.
- Emphasis is on your <u>EXPERT ANALYSIS DRAWN FROM RESEARCH/EVIDENCE</u>,
- But there'll also be <u>NORMATIVE EXPECTATIONS</u> i.e. 'what do you recommend we should do'
- Art of a 'killer quote or analogy' but use it sparingly!
- BUT, academic jargon should be avoided, clarity of message.
- Changing Faces Cttes want to hear from new/different witnesses rather than the usual [grey, male and pale] suspects.

Who's Giving Evidence and Where? **Snap-shot** 2013-4 Session

[M. Geddes 2016]

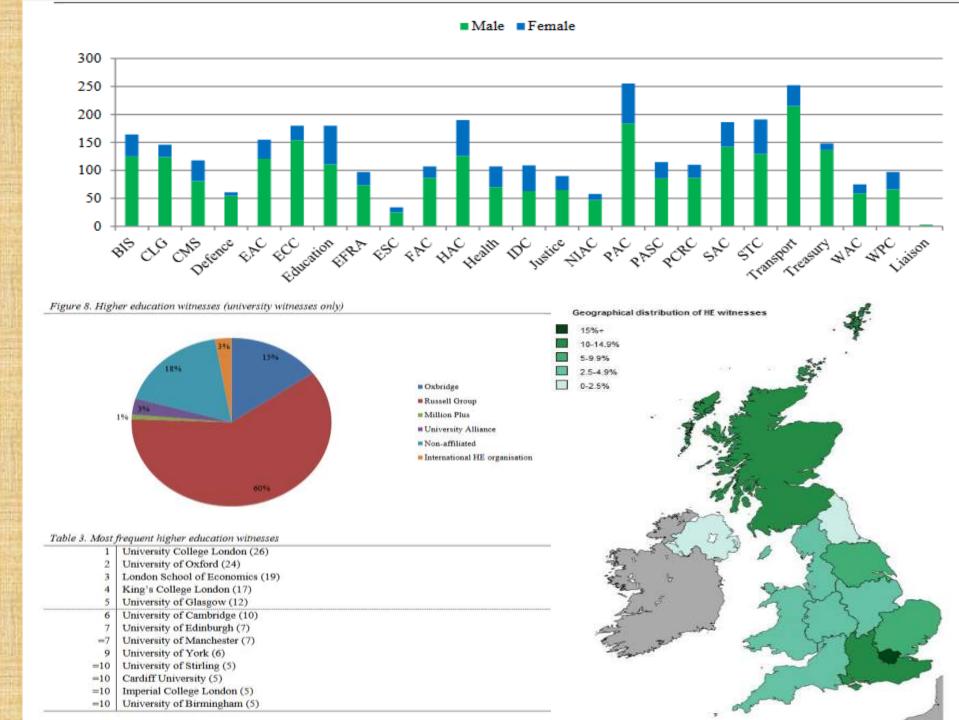
Figure 3. Organisational distribution of witnesses by committee

Government and civil service Public sector Higher education Non-profit Private sector Politician Other



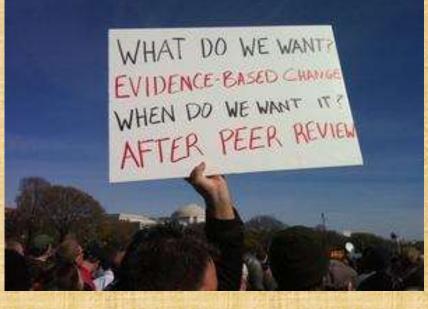
# Who's Giving Evidence?

[Geddes 2016]



Where's Your Research Going?

# Who wants to Hear From You?



- A 'smarter state' in an age of stretched resources social sciences offers a crucial support mechanism.
- Agencies, Devolved Gov, Public Bodies/Services, SE, Civil Society, Private Sector, etc. – offer similar opportunities in seeking out expertise and knowledge.
- Same principles hold for other channels e.g. Europe, Supra-National, other jurisdictions etc.
- <u>Be proactive not just reactive</u> seek out appropriate bodies that might benefit from your research and let them know about it.
- Once networked in this can lead to further opportunities.
- We can learn from STEM disciplines, who've often been more instrumental at doing this.